Eco-Cycle’s mission is to innovate, implement, and advocate for local and global **Zero Waste solutions** to foster a more sustainable, equitable, and climate-resilient future.
One of Eco-Cycle’s most important roles is to demonstrate what is possible for our future—by creating and honing local Zero Waste solutions and then exporting them as models for other communities to adopt. Even more so during these unsettling and challenging times, it is important for us to be visionary in order to guide and inspire others.

This past year, Eco-Cycle led several transformative campaigns, pushing the frontier to create the future we want to see:

- Eco-Cycle led efforts to draft, negotiate, and advocate for the successful passage of Extended Producer Responsibility (EPR) for Packaging and Printed Paper legislation, making Colorado the first state to adopt a system where consumer brands will soon pay for 100% of the costs of a statewide recycling system.

- We purchased the first-ever commercial-scale electric compost collection truck, which will arrive in January 2023 and allow us to pursue Zero Waste with a Zero Emissions truck—an example that we hope other haulers in the industry will soon follow.

- Eco-Cycle continues to demonstrate new approaches and technologies—from our new Zero Waste Schools Activity Guide full of creative ways to teach children to better steward our planet’s precious natural resources, to our on-farm compost and carbon farming demonstration projects showing how to make and use compost as a critical natural climate solution.

This work is Eco-Cycle’s mission: to “innovate, implement, and advocate” for Zero Waste solutions. And it continues our proud tradition of “firsts”—from being the first organization to bring recycling to the City of Boulder back in 1976, to pushing groundbreaking policies today.

All of this is possible only because of YOU and your engagement—as fellow pioneers and supporters, side-by-side with us doing the work we must do as our offering to future generations.

With thanks and gratitude,

Suzanne “Zan” Jones
Executive Director, Eco-Cycle
“Amid historic supply chain disruptions, rampant climate change, and pervasive plastic pollution, there has never been a more important time to invest in recycling.”

Kate Bailey
Eco-Cycle Policy Director

Lead author of House Bill 22-1355:
Producer Responsibility Program for Recycling
Eco-Cycle champions a landmark bill to transform our statewide recycling system.

House Bill 22-1355: Producer Responsibility for Recycling Program passed the Colorado Legislature on May 11, 2022, making Colorado the first state in the country to create a fully producer-funded and operated statewide recycling system for all consumer-facing packaging and printed paper. Once implemented, this policy will provide free recycling service to all Colorado residents, reduce unnecessary packaging, and build more resilient domestic supply chains to ease supply chain disruptions for Colorado manufacturers.

The bill was drafted by Eco-Cycle Policy Director Kate Bailey and introduced by Rep. Lisa Cutter, Sen. Kevin Priola, and Sen. Julie Gonzales. Championed by Eco-Cycle, Recycle Colorado, and a broad coalition of national and state businesses, environmental advocates, residents, and over 65 Colorado communities—including dozens of rural communities who currently lack access to recycling programs, funding, and infrastructure—demonstrated unquestionable support across the state for easier, more accessible recycling in Colorado.

“How a Producer Responsibility Policy Works

HB22-1355 fundamentally transforms Colorado’s recycling system by requiring companies that sell printed paper, cardboard, and metal, glass, and plastic packaging in the state to pay for a statewide recycling system. The system will be administered by a producer-run nonprofit association, known as a Producer Responsibility Organization, that will collect and manage producer funds to reimburse public and private service
providers for collecting and processing recyclables. The goal is for every Coloradan to have free, accessible recycling that is just as convenient as their trash service.

**Support from Global Businesses to Rural Colorado Communities**

The diverse coalition of supporters behind this effort speaks to the critical importance of investing in recycling as an essential and practical solution to cut climate pollution and build stronger domestic supply chains. Major international corporations, including Amcor, The Coca-Cola Company, Danone North America, Keurig Dr Pepper, L’Oreal USA, Mars, McCain, Nestle, PepsiCo, Reckitt, SC Johnson, Unilever North America, and Walmart supported the bill. In a support letter from The Consumer Goods Forum, these business leaders stated, “We applaud the state in drafting strong EPR [Extended Producer Responsibility] legislation that will invest in solutions for packaging waste and help create a more circular economy.”

“HB22-1355 will benefit our beautiful state’s environment, our businesses with a diversified and resilient supply chain, and finally our families who will benefit from free recycling services.”

State Senator Kevin Priola

HB22-1355 was hugely successful in bridging the urban-rural divide in Colorado and uniting a full representation of cities, towns, and counties across the state, as seen by the support letter from 65 local government leaders spanning the spectrum of Colorado communities, from rural counties like San Miguel, Ouray, and Saguache, to Front Range cities like Fort Collins, Aurora, Westminster, and Denver. The bill also gained strong support from a coalition of environmental groups and organizations, and thousands of residents, business owners, and elected officials wanting a more efficient and equitable recycling system for Colorado wrote to their senators and representatives, submitted letters-to-the-editor in local media, and showed up to testify at hearings, even staying up until 1:30 am to make their voices heard!

Of several states who introduced Producer Responsibility legislation, including New York and Hawaii, Colorado was the only state to adopt this innovative legislation in 2022, with our bill deemed a national model for Producer Responsibility by the American Beverage Association.

Get details about Colorado’s Producer Responsibility Policy, how it will work, and its timeline for implementation.

RecyclingForAllColoradans.org
We often think of Colorado as being on the forefront of environmental issues, and yet you look at the recycling rate in this state . . . we are at just a 15% recycling rate—less than half the national average—and it is largely because people who want to live these values, want to shop in environmentally sustainable ways, who want to participate in addressing the climate crisis, literally don’t have the infrastructure to do so. They don’t have the access to convenient, affordable curbside recycling services.

This bill just changed that.

—State Senator Julie Gonzales
NATION’S FIRST EV COMPOST COLLECTION TRUCK

Eco-Cycle is pioneering the “Zero Waste, Zero Emissions” frontier and leading the transition to electric-powered fleets

In February 2022, Eco-Cycle unveiled a model of the electric-powered compost collection truck that will serve as our new frontline vehicle. This truck will be Eco-Cycle’s first battery-electric vehicle, which will not only reduce transportation emissions, but will also reduce noise pollution with its silent engine.

This cutting-edge EV compost truck aligns the combined missions of Zero Waste and Zero Emissions: the climate benefits of the electric-powered truck are added to the climate benefits of collecting organics to reduce methane emissions at landfills and producing compost to enhance soil absorption of carbon, representing a huge opportunity to fight climate change.

“This is the beginning of something very special. While this is the first electric waste pickup truck, it is far from the last. It is the first of its kind, and soon the streets of Colorado cities across our entire state will be quieter and we will be closer to achieving our climate goals and our pollution reduction goals.”

Thanks to a grant awarded from the Alternative Fuels Colorado program, Eco-Cycle obtained foundational funding to purchase a Mack LR EV truck for use as our frontline vehicle to collect compostables generated by our hundreds of commercial and institutional customers. Our electric-powered compost collection truck, which will travel roughly 15,000 miles each year, will help reduce greenhouse gas emissions by 2,500 tons over the vehicle’s lifetime.
The new purchase is made in support of Governor Polis’s Colorado EV Plan 2020 that includes the goal of an 80% decrease in emissions from electricity generation by 2030. With the deployment of the nation’s first commercial-scale EV compost collection truck, Eco-Cycle is leading a transition toward electric-powered fleets for haulers, particularly in the waste, recycling, and composting industry.

Look for us on the road in 2023!

“\n\nOur local communities have benefitted from a lot of firsts from Eco-Cycle over the past 45 years . . . it’s only fitting that Eco-Cycle would bring us yet another first. This time, aligning the climate solutions of Zero Waste and Zero Emissions.

Aaron Brockett
Mayor of Boulder\n\n"
ECO-CYCLE CELEBRATES 45+ YEARS OF ZERO WASTE

On June 17, 2022, Eco-Cycle celebrated its 45th Anniversary with guest speakers Governor Jared Polis and First Gentleman Marlon Reis; US Congressman Joe Neguse; and Zero Waste legislative champions Senator Kevin Priola, Senator Julie Gonzales, Representative Lisa Cutter, Senate President Steve Fenberg, and many other supporters.

In 1976, Eco-Cycle was founded by local Boulder visionaries who helped start the recycling revolution, making Boulder one of the first cities in the nation to offer curbside recycling. Over the decades, Eco-Cycle’s work has significantly advanced Colorado’s Zero Waste goals.

Fast forward to TODAY. Eco-Cycle is one of the nation’s oldest and largest nonprofit recyclers. We operate the Boulder County Recycling Center and the Center for Hard-to-Recycle Materials (CHaRM), while serving over 600 commercial hauling customers across Boulder County. These mission-based operations help support our programs that work with every sector of a community to advance Zero Waste policies, programs, and infrastructure for a less wasteful, more climate-resilient future.
THANK YOU TO OUR SPONSORS:

THANK YOU TO OUR SPONSORS:

Cyndra Dietz, Eco-Cycle Schools Program founder and director for over 30 years, received Eco-Cycle’s Lifetime Achievement Award.

With more than 220 partners, donors, and supporters in attendance, we celebrated legislative wins in 2022, including a Producer Responsibility Policy for Colorado (HB22-1355) and a Circular Development Center (HB22-1159). We also honored Cyndra Dietz with our Lifetime Achievement Award for creating and directing Eco-Cycle’s Schools Program for the past 32 years. And, we remembered a long-time Eco-Cycler and community activist, our dear friend and coworker Matthew Patrick.

Thank you to our partners, donors, and volunteers for more than 45 tremendous years of Zero Waste advancement!

ecocycle.org/our-history

See the history of Eco-Cycle’s founding and our Zero Waste achievements over the decades.
“That solemn duty and obligation to save our planet starts here at home, it starts with the work that each and every one of us are doing in our community every day to make recycling and conservation a pillar of life in the United States. And there is no organization, I believe, in our country that is doing a better job of that than Eco-Cycle.”

Joe Neguse
US Congressman
Community Programs
2021-2022 HIGHLIGHTS
Despite the fact that our beautiful environment is our claim to fame, Colorado is one of the most wasteful states in the nation, recycling and composting only 16% of its waste compared to an average 32% nationwide (based on 2021 numbers). We can and must do better!

To significantly increase Colorado’s waste diversion, we need to change the system. We need to make recycling and composting more accessible and convenient for everyone, regardless of where you live. By prioritizing Zero Waste practices, we can create nine times more jobs per ton than landfiling, create much-needed locally-produced feedstocks for businesses, and turn organic discards into compost to draw down atmospheric carbon.

To achieve these goals, Eco-Cycle works at the state level to pass policies to increase recycling, composting, and waste reduction that foster the development of circular economies in Colorado. We also work at the local level to help cities pass policies and establish programs that reduce waste, decrease plastic use, improve access to recycling services, and promote composting.
NEW ZERO WASTE LEGISLATION TO PROMOTE CIRCULAR ECONOMIES IN COLORADO

The 2022 Colorado legislative session proved to be the most impactful session ever for Zero Waste legislation in Colorado. Colorado became the third state in the nation to pass Producer Responsibility legislation (see page 5 for details) when House Bill 22-1355 was passed, requiring consumer goods producers to provide funding to pay for free and expanded recycling services across the state. Once the bill is enacted, more recyclables will be collected, creating a new need and opportunity for developing end markets to make use of these recyclable materials. In response to this need, House Bill 22-1159, which Eco-Cycle helped draft and advocate for, will establish a Waste Diversion and Circular Economy Development Center in Colorado. The goal of this Center will be to grow new and existing recycling and composting end markets and incentivize businesses to use more recycled materials in their production of new products.

House Bill 22-1159 was signed into law by Governor Polis in June 2022, and will benefit Coloradans by attracting new businesses to the state, reducing supply chain disruptions, creating new jobs, and reducing greenhouse gas emissions.

Learn more about Eco-Cycle’s recent legislative achievements and how they will shape Colorado in the years to come.

ECO-CYCLE CHAMPIONS EXPANDED WASTE SERVICES FOR DENVER

With a recycling and composting rate of just 26%, Denver lags far behind other peer cities like Seattle (54%) and Austin (42%). After six years of Eco-Cycle advocacy to change Denver’s current waste system to better reward residents for recycling and composting, City Council voted to pass an Expanded Waste Services system in June 2022 based on policies that have proven to make cities more Zero Waste.

With this policy, Denver residents who live in single-family homes will receive weekly curbside compost collection at no extra cost, weekly recycling collection, and switch to a Pay-As-You-Throw model for trash in which households are charged less for choosing a smaller trash bin.

Learn more about Eco-Cycle’s community campaigns and which Colorado communities are advancing Zero Waste.
Landfilling organic matter like food and yard waste is heating the planet. When buried in a landfill, organics decompose anaerobically and become the number one source of human-caused methane—a greenhouse gas that traps 84 times more heat in the atmosphere than carbon dioxide in the short term.

But we can transform this major climate problem into an impactful climate solution. If we turn these organic discards into compost instead of landfiling them, we can prevent methane emissions at landfills. If we then apply this compost to landscapes, we can enrich soils so they grow healthier plants that absorb more carbon dioxide from the atmosphere. Compost-amended soils are also able to hold more water and are more resilient to drought, which is increasingly important in the arid West.

Eco-Cycle and our partners are working hard to promote composting and carbon farming on agricultural and urban landscapes. Our vision is a Circular Compost System based on Circular Economy principles that engages every sector of a community to compost clean organic discards, process them locally, and apply compost to farmlands and gardens as a nature-based climate solution.
One of Eco-Cycle’s unique roles in working toward a sustainable climate future is to develop a Circular Community Compost System in Boulder County to serve as a model.

In 2021–2022, Eco-Cycle worked on both agricultural and urban lands to further this mission in the following ways:

More frequent extreme weather events and the devastating Marshall Fire brought home the impacts of rapidly advancing climate change and the need for communities to increase their climate resiliency. In 2021, Eco-Cycle partnered with the City of Boulder and other community organizations on the Cool Boulder campaign, which fosters nature-based climate solutions to regenerate our soils, tree canopies, and pollinator habitats. Eco-Cycle is leading one of the campaign’s three action areas: Absorbent Landscapes. This collaborative effort is focused on improving carbon sequestration, soil health, and water retention through use of compost, regenerative agriculture, and sustainable grasslands management.

Eco-Cycle is working with local regenerative farmers to create a distributed compost system in Boulder County. Our on-farm compost production demonstration projects are making high-quality compost using state-of-the-art “Aerated Static Pile” composting technology, which is then used on-site by farmers. Our on-farm carbon farming demonstration projects use various types of this finished compost in field trials to illustrate the benefits of using compost to build healthy soils and draw down carbon. Eco-Cycle will be hosting tours of these compost production and carbon farming demonstrations to give decision makers, farmers, and the public a chance to experience a distributed Circular Compost System for themselves.

Learn more about Eco-Cycle’s Compost and Carbon Farming program and the development of a Circular Compost System in Boulder County.

ecocycle.org/carbon-farming
Take a look behind most schools and you’ll see dumpsters of plastic trash bags containing classroom waste and discarded cafeteria food. A typical school consumes many natural resources, very few of which get reused, reclaimed, recycled, or composted. Visit one of Eco-Cycle’s Green Star Schools, and the story is much different.

Our Green Star Schools program makes Zero Waste a way of life for pre-kindergarten through 12th-grade students. We address a variety of sustainability issues in the 59 public schools currently enrolled in the program, which served 28,032 students and 3,865 staff this past year. Our goal of making Zero Waste an integral part of the daily school routine is accomplished by increasing environmental literacy, providing infrastructure for recycling and composting, and changing behaviors.

We help schools reduce their waste (by up to 67%) and empower students to become conservationists through the choices they and their families make every single day. Green Star students and families learn that they can have significant positive effects on their own health and the health of the natural world.
With the goal of enrolling every school in the Boulder Valley and St. Vrain Valley School Districts into our Green Star Schools program, Eco-Cycle welcomed four new schools into the program during the 2021–2022 school year: Silver Creek High School and Columbine Elementary in Longmont, Niwot High School, and Angevine Middle School in Lafayette. With the enrollment of Angevine, we reached 100% participation of all public schools in Lafayette, which joins Boulder in offering Zero Waste education for all PreK through 12th grade public school students throughout their academic career!

To share the expertise we’ve gained over decades of reducing waste in schools, Eco-Cycle published our Zero Waste Schools Activity Guide in 2022. Based on our unique, award-winning Green Star Schools program, this guide helps educators implement Zero Waste practices in their schools with tools and project ideas that can be adapted for variation in school cultures and the recycling and composting services available in the community. Thank you to our Zero Waste Schools Activity Guide sponsors for spreading Zero Waste education across the nation!

OUR GREEN STAR SCHOOLS MODEL SHARED NATIONALLY

Download Eco-Cycle’s Zero Waste Schools Activity Guide.

ECO-CYCLE WELCOMES FOUR NEW SCHOOLS INTO THE GREEN STAR SCHOOLS PROGRAM

With the goal of enrolling every school in the Boulder Valley and St. Vrain Valley School Districts into our Green Star Schools program, Eco-Cycle welcomed four new schools into the program during the 2021–2022 school year: Silver Creek High School and Columbine Elementary in Longmont, Niwot High School, and Angevine Middle School in Lafayette. With the enrollment of Angevine, we reached 100% participation of all public schools in Lafayette, which joins Boulder in offering Zero Waste education for all PreK through 12th grade public school students throughout their academic career!

Learn more about our Schools Program and how students are learning to become environmental stewards.

Thank you to our Green Star School Sponsors!
Services & Facilities

2021–2022 HIGHLIGHTS
In 2001, Eco-Cycle and the City of Boulder opened the Center for Hard-to-Recycle Materials (CHaRM)—the first center of its kind in the nation that accepts a wide range of materials that are not accepted in single-stream recycling. Each year, over 30,000 customers drop off their unusable computers, printers, TVs, cell phones, books, textiles, block foam, durable #2 plastics, used cooking oil, porcelain sinks and toilets, fire extinguishers, and polyethylene films such as plastic bags and bubble wrap. We ensure that nontraditional recyclables are processed responsibly and stay in production.

Today, the CHaRM is considered a national model Zero Waste facility and drop-off center that has been emulated by dozens of other US communities.

Get the most current information about the hard-to-recycle materials that we accept, our hours of operation, and fees.

ecocycle.org/charm
In 2021–2022, Eco-Cycle collected over 2.8 million pounds of materials at the CHaRM, which Eco-Cycle founded and continues to operate with support from the City of Boulder.

**ELECTRONICS**
832,585 lb.

**MATTRESSES**
222,780 lb.

**BOOKS**
441,498 lb.

**PORCELAIN**
160,000 lb.

**PLASTIC FILM**
142,031 lb.

**BLOCK FOAM**
89,126 lb.

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**REUSE OVER WASTE: PARTNERING TO ADVANCE ZERO WASTE**

When the CHaRM received pallets carrying over 53,000 lb. of unsellable pepitas to be unpackaged and composted, we relied on our relationships with local farms to do even better. Since the pepitas could not be used to feed people, we contacted local farms and found several who could use the pepitas to feed their animals.

We also partnered with the Wild Animal Sanctuary to donate 27,000 lb. of pepitas to feed their lions and tigers and bears!

---

**CELEBRATING 20 YEARS OF THE CHARM WITH A NEW LOOK**

In 2021, the CHaRM celebrated its 20th anniversary with new upgrades at the facility. Local residents visiting the CHaRM saw significant renovations, including improved insulation in the warehouse (where electronics are recycled) and new public bathrooms (thanks to our partners at Resource Central!). To advance our commitment to reaching more diverse communities, we also installed signage at CHaRM stations in both English and Spanish, and which rely on visuals of items collected to reach other audiences.
Eco-Cycle partners with over 600 local businesses to help them achieve their Zero Waste goals and contribute to a Circular Economy in Colorado. Our Hauling Services Department helps businesses divert materials from the landfill, improving recycling and composting rates. Through our Consulting Services, we also work with businesses to help them reduce waste, from redesigning packaging to collaborating on industry-wide recycling solutions and piloting new recycling markets.

As a social enterprise, Eco-Cycle invests all revenues in excess of expenses to further our Zero Waste mission through education, advocacy, and community programming.

Join the hundreds of businesses working with Eco-Cycle’s Zero Waste Hauling and Consulting Services!
ADDRESSING BARRIERS TO ZERO WASTE ACCESS

Unlike single-stream recyclables, hard-to-recycle materials, such as electronics, mattresses, and computers, can only be recycled through specific collection, processing, and end markets. The cost of this type of recycling can be prohibitive to low-income households. In 2021–2022, Eco-Cycle partnered with the City of Boulder to host five free hard-to-recycle materials collections for low-income households, forging a pathway for more equitable access to Zero Waste services.

CONTAINING CONTAMINATION AND REDUCING EMISSIONS

Eco-Cycle’s Hauling Department worked with our Green Star Schools to pilot new sensor technology that monitors what enters recycling and composting dumpsters, and how full each dumpster is. With this information, we’re able to educate students about the most common recycling and composting contaminants, while also servicing those dumpsters only when they are full (rather than on a weekly schedule) to reduce transportation emissions.

EMISSIONS-FREE POLYBAG RECYCLING COLLECTION PILOT ON PEARL STREET

In Fall 2021, Eco-Cycle, in partnership with the Plastic Impact Alliance, created a polybag recycling collection pilot program to service outdoor industry retailers along the Pearl Street Mall. Using a bicycle-powered collection cart (powered by local high school students!) that replaced the typical fossil fuel-powered trucking model, we collected and recycled almost 75,000 polybags from 11 storefronts in just three months, underscoring the need for this service community-wide, and across the clothing and outdoor industry. The program is now being expanded locally and will also aim to help brands establish recycling collections at all their locations nationwide.
Eco-Cycle championed the campaign to fund and build the Boulder County Recycling Center (BCRC) back in 1994. Today, the BCRC is a modern single-stream processing facility that sorts and bales over 55,000 tons of recyclable materials from across the county each year. Owned by Boulder County and operated by Eco-Cycle, this partnership created a unique model for recycling facilities. Eco-Cycle processes and sells materials based on the sustainability values and Zero Waste goals adopted by Boulder County and its communities—not just to maximize profits, like in most other recycling facilities.

Further enhancing the success of the BCRC, Eco-Cycle’s community programs educate the public on how to recycle right, resulting in some of the cleanest, most valuable recyclables on the market!

Learn more about the Boulder County Recycling Center and view videos of the facility at work recycling Boulder County’s materials.

ecocycle.org/bcrc
THE CLIMATE BENEFITS OF RECYCLING

Recycling, composting, and other Zero Waste practices are among the quickest and most effective ways a community can reduce greenhouse gas emissions that are driving climate change. This year, Eco-Cycle’s recycling efforts kept 165,600 metric tons of carbon dioxide out of the air through our operation of the Boulder County Recycling Center and the Eco-Cycle/City of Boulder Center for Hard-to-Recycle Materials, equivalent to taking more than 49,700 cars off the road for a year!*

RECYCLING AT THE BOULDER COUNTY RECYCLING CENTER

In FY 2021–2022, Eco-Cycle collected and processed over 50,000 tons of traditional recyclables—paper, cardboard, glass, aluminum, steel, and plastic—as operator of the Boulder County Recycling Center.

<table>
<thead>
<tr>
<th>Material</th>
<th>Tons</th>
</tr>
</thead>
<tbody>
<tr>
<td>CARDBOARD</td>
<td>22,177</td>
</tr>
<tr>
<td>PAPER</td>
<td>12,222</td>
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<tr>
<td>GLASS</td>
<td>9,300</td>
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<tr>
<td>PLASTIC</td>
<td>3,964</td>
</tr>
<tr>
<td>ALUMINUM</td>
<td>948</td>
</tr>
<tr>
<td>STEEL</td>
<td>1,390</td>
</tr>
</tbody>
</table>

ECO-CYCLE AND BOULDER COUNTY CELEBRATE 20 YEARS OF PARTNERSHIP!

From 1976 to 2001, Eco-Cycle operated its own outdoor recycling processing facility on City of Boulder property. In 2001, we gave Boulder County ownership over 40,000 tons of recyclables that had been our financial base for 25 years, creating a unique new partnership to advance recycling in Boulder County! Our shared vision was, and continues to be, to recycle materials to their “highest and best use possible.” We strive to market materials to be turned into products that can be recycled again and again—e.g., to market paper to its highest use so that the fibers can be recycled more times. This approach helps us do more to protect our climate and saves the most energy and natural resources.

*Calculated using the WARM model.
Eco-Cycle is a nonprofit social enterprise, which means we conduct mission-based business activities (such as commercial hauling and operation of the Boulder County Recycling Center and CHaRM), and use surplus revenues to fund our Zero Waste education, outreach, and advocacy work.

**FY 2021–2022 FINANCIALS**

**REVENUES**

- Center for Hard-to-Recycle Materials: $1,197,631
- Programs: $794,329
- Fundraising: $204,610
- **TOTAL**: $9,599,248

**EXPENSES**

- Center for Hard-to-Recycle Materials: $943,732
- Programs: $1,575,887
- Fundraising: $74,513
- **TOTAL**: $9,756,492

**BCRC Operations**

- REVENUES: $5,175,796
- EXPENSES: $4,848,492

**Center for Hard-to-Recycle Materials**

- REVENUES: $1,197,631
- EXPENSES: $943,732

**Programs**

- REVENUES: $794,329
- EXPENSES: $1,575,887

**Fundraising**

- REVENUES: $204,610
- EXPENSES: $74,513

**TOTAL**

- REVENUES: $9,599,248
- EXPENSES: $9,756,492